

Jul 31, 2015

Shinji Yamada Joins as Regional Operations Leader

Nippon Sangyo Suishin Kiko (Tokyo, CEO: Jun Tsusaka, <http://www.nsskjapan.com/en>) announced today that Shinji Yamada joined the organization as Regional Operations Leader. NSSK will benefit greatly from his extensive experience in M&A advisory and management consultancy.

Mr. Yamada started his career with Mitsubishi Bank Ltd., where he worked in Japan and the US for 9 years and earned his MBA from the University of Chicago. Thereafter, he worked for Bain & Company as a management consultant, and then served as an M&A banker at Deutsche Securities, Mitsubishi UFJ Securities, Shinsei Bank and Tokai Tokyo Securities for 15 years. Currently, Mr. Yamada is the CEO of Intelligence Advisory Ltd., an independent advisory firm.

NSSK is an investment business with a focus on Japan. The Founding Members have been core members of the Japan business of TPG and NSSK is an extension of the investment activities performed by the Founding Members and its Senior Advisors over the past decade. NSSK pursues superior returns by applying global investment discipline, operating expertise and human capital to the attractive SME market in Japan.

<Appendix>

Biography of Shinji Yamada (as of June 30, 2015)

<Appendix>

Shinji Yamada

PROFESSIONAL EXPERIENCE

- 2010 — **Intelligence Advisory**
CEO
- 2010 — 2014 **Tokai Tokyo Securities**
General manager, Corporate Solution Division
- 2006 — 2009 **Shinsei Bank**
Deputy General Manager, Corporate Advisory Division
- 2005 — 2006 **Mitsubishi UFJ Securities**
M&A division No.1 Chief Manager
- 2000 — 2005 **Deutsche Securities**
Director
- 1990 — 2000 **Bain & Company**
- 1986 — 1995 **Mitsubishi Bank**

EDUCATION

- 1981 — 1986 **Bachelor of Law The University of Tokyo**
- 1991 — 1993 **MBA The University of Chicago**